



# AIRPORT LAW

## WORKSHOP GUIDE 2021



# CONTENTS

---

**GENERAL INFORMATION ..... 3**

**AGENDA AT A GLANCE ..... 5**

**WORKSHOP AGENDA ..... 7**

**SPEAKERS & MODERATORS ..... 17**

**WORKSHOP STAFF ..... 26**

**DINING NEARBY ..... 27**

VIEW LAST MINUTE AGENDA  
CHANGES, DOWNLOAD  
PRESENTATIONS & MORE:



## NOTES

# GENERAL INFORMATION

---

## COVID-19 REQUIREMENTS AND GUIDELINES

Kaplan Kirsch & Rockwell requires that all attendees and speakers at the conference show that they are vaccinated or have had a negative COVID-19 test result within 72 hours of arriving at the workshop. For attendees who are interested, COVID-19 testing is available at all three Washington-area airports and vaccine status can be shown with a vaccination card or any of the many app-based vaccination records (for example, [VaxYes](#)). All attendees will be asked to provide a record of vaccine or testing status at check-in and will be given a green sticker to indicate that the attendee has provided information to meet this requirement. Neither of these records will be retained.

All attendees will be required to wear a face mask in the meeting space, regardless of vaccination status. We will also follow social distancing guidelines and provide hand sanitizer onsite during the conference. Masks are also required to be worn inside of the hotel at all times unless actively eating or drinking.

During the registration process, you must acknowledge AAAE's Duty of Care which is our commitment to providing you, and all our participants, a safe and healthy meeting environment. Please note that by checking the box when registering, you agree to adhere to the precautions and policies contained herein and acknowledge and understand that you are knowingly and freely assuming all risks related to illness and infectious diseases, such as COVID-19, by attending this event.

## WORKSHOP MATERIALS

All presentations and the latest information regarding the workshop are available for viewing or download at [www.airportlawworkshop.com](http://www.airportlawworkshop.com). Wi-Fi is available during the workshop for access to presentations and other materials.

## NAME BADGES

Name badges must be worn at all times. Your name badge is your ticket to all sessions and meals. Please visit the registration table if your badge is misplaced.

## WI-FI.

1. Select Network: **IHGConnect**
2. Password: **WASHC**

## CLE ACCREDITATION

It is the responsibility of each participant to file the appropriate paperwork with your state bar for continuing legal education credit for this course. We have applied to Colorado, Florida, Texas, and Virginia, and those applications are **pending approval**. CLE forms for all approved states will be available with the workshop materials at [www.airportlawworkshop.com](http://www.airportlawworkshop.com). In the past, we have not heard of any problem with obtaining CLE credits for this workshop. To obtain such credit, participants have typically provided a copy of the course agenda and speaker biographies. (You should note that IMLA is a certified provider of CLE programs in many states, and their support for this program will be useful in securing CLE credits.) If you have questions or need additional documents to assist with your state filing, please contact Jessica Seyller with Kaplan Kirsch & Rockwell at the workshop or by e-mail at [jseyller@kaplanirsch.com](mailto:jseyller@kaplanirsch.com).

## TRB RESOURCES

Chapter 32 in The *Airport Law Desk Reference* provides a list of the legal research digests that have been prepared under the aegis of the Transportation Research Board's Airport Cooperative Research Program. All these publications are available for download at [www.trb.org](http://www.trb.org). QR codes to these materials are printed in Chapter 32, and hyperlinks are available at [www.airportlawworkshop.com](http://www.airportlawworkshop.com) under the "TRB Publications" link.

## AIRPORT LAW ALERTS AND DIGESTS

If you would like to stay abreast of airport law developments throughout the year, you may want to subscribe to the semi-annual *Airport Law Digest* that Kaplan Kirsch & Rockwell publishes. Each digest contains a summary of recent regulatory, statutory, policy, and case law developments. If you have not already subscribed, you can sign up at [www.kaplankirsch.com/subscribe](http://www.kaplankirsch.com/subscribe).

## COURSE EVALUATION

At the end of the workshop, you will be asked to fill out a course evaluation. Please take the time to provide us with your feedback – we review the results carefully, and each year, we make changes to the program based upon the evaluation results.

## QUESTIONS?

If you have questions during the workshop, please contact Justin Barkowski or any of the workshop staff listed on page 24.

# AGENDA AT A GLANCE

**B** Basics

**A** Advanced

## SUNDAY | OCTOBER 17

12:00 – 5:00 PM	REGISTRATION		Potomac Hall
1:00 – 2:30 PM	<b>SESSION 1:</b> INTRODUCTION TO WORKSHOP AND FUNDAMENTALS I – INTRODUCTION TO AIRPORT LAW	<b>B</b>	Waterside Ballroom
2:30 – 3:45 PM	<b>SESSION 2:</b> FUNDAMENTALS II – AIRPORT FINANCE	<b>B</b>	Waterside Ballroom
3:45 – 4:45 PM	<b>SESSION 3:</b> FUNDAMENTALS III - MASTER PLANNING, CAPITAL DEVELOPMENT AND ENVIRONMENTAL APPROVALS	<b>B</b>	Waterside Ballroom
5:30 – 7:30 PM	OPENING RECEPTION		Algonquin

## MONDAY | OCTOBER 18

8:00 – 8:30 AM	REGISTRATION AND BREAKFAST		Potomac Hall
8:30 – 9:00 AM	WELCOME		Waterside Ballroom
9:00 – 10:00 AM	<b>SESSION 4:</b> FUNDAMENTALS IV –KEY GRANT ASSURANCES	<b>B</b>	Waterside Ballroom
10:00 – 11:00 AM	<b>SESSION 5:</b> FUNDAMENTALS V - AIRPORT LAND USE AND DEVELOPMENT (AERONAUTICAL AND NON-AERONAUTICAL)	<b>B</b>	Waterside Ballroom
11:00 AM – 12:00 PM	<b>SESSION 6:</b> UNDERSTANDING AIRLINE USE AND LEASE AGREEMENTS (BASICS)	<b>B</b>	Waterside Ballroom
	<b>SESSION 7:</b> LATEST STRATEGIES FOR NEGOTIATIONS WITH AIRLINES AND OTHER USERS (ADVANCED)	<b>A</b>	Seaport
12:00 – 12:15 PM	REFRESHMENT AND NETWORKING BREAK		Potomac Hall
12:15 – 1:30 PM	LUNCH & <b>SESSION 8:</b> IT'S ALL AROUND US - THE LIGHTER SIDE OF AIRPORT LAW	<b>A</b> <b>B</b>	Waterside Ballroom
1:30 – 2:30 PM	<b>SESSION 9:</b> ADVANCED AIR MOBILITY, NEW TECHNOLOGY AND DRONE REGULATION	<b>A</b>	Waterside Ballroom
	<b>SESSION 10:</b> ENVIRONMENTAL OBLIGATIONS OF AIRPORT OPERATORS (PFAS, CLEAN WATER, SUSTAINABILITY AND RESILIENCE)	<b>A</b>	Seaport
2:30 – 3:30 PM	<b>SESSION 11:</b> DEBT AND BOND FINANCING OF AIRPORT PROJECTS	<b>B</b>	Waterside Ballroom
	<b>SESSION 12:</b> PLANNING FOR TENANTS IN DISTRESS AND BANKRUPTCY	<b>A</b>	Seaport
3:30 – 3:45 PM	REFRESHMENT AND NETWORKING BREAK		Potomac Hall
3:45 – 4:45 PM	<b>SESSION 13:</b> CONCESSIONS/ACDBE	<b>B</b>	Waterside Ballroom
	<b>SESSION 14:</b> UNDERSTANDING CONTRACTING FOR AIP FUNDED PROJECTS	<b>B</b>	Seaport



## TUESDAY | OCTOBER 19

8:00 – 8:30 AM	REGISTRATION AND BREAKFAST		Potomac Hall
8:30 – 9:30 AM	<b>SESSION 15:</b> WHAT IS HAPPENING ON CAPITOL HILL AND WHY SHOULD WE CARE?	<b>A</b>	Waterside Ballroom
9:30 – 10:30 AM	<b>SESSION 16:</b> UPDATE ON TSA REGULATION	<b>B</b>	Waterside Ballroom
10:30 – 10:45 AM	REFRESHMENT AND NETWORKING BREAK		Potomac Hall
10:45 – 11:45 AM	<b>SESSION 17:</b> LITIGATING AIRPORT LAW – PARTS 13, 16, 302 AND FEDERAL COURT REVIEW	<b>A</b>	Waterside Ballroom
11:45 – 1:00 PM	NETWORKING LUNCH		Waterside Ballroom
1:00 – 2:00 PM	<b>SESSION 18:</b> ETHICS: REPRESENTING CLIENTS IN A FISHBOWL	<b>B</b>	Waterside Ballroom
2:00 – 3:00 PM	<b>SESSION 19:</b> LATEST LEGAL AND POLICY DEVELOPMENTS CONCERNING AIRPORT NOISE: SPONSOR OBLIGATIONS AND COMMUNITY RELATIONS	<b>A</b>	Waterside Ballroom
3:00 – 3:15 PM	REFRESHMENT AND NETWORKING BREAK		Potomac Hall
3:15 – 4:15 PM	<b>SESSION 20:</b> PRIVATE INVESTMENT IN AIRPORT CAPITAL PROJECTS	<b>A</b>	Waterside Ballroom
4:15 – 5:15 PM	<b>SESSION 21:</b> SAFETY, TORT LIABILITY, AND AGENCY INVESTIGATIONS	<b>B</b>	Waterside Ballroom

# WORKSHOP AGENDA

SUNDAY, OCTOBER 17

12:00 – 5:00 PM

## REGISTRATION

### GENERAL SESSION

1:00 – 2:30 PM

## SESSION 1: INTRODUCTION TO WORKSHOP AND FUNDAMENTALS I - INTRODUCTION TO AIRPORT LAW

**B** | Waterside Ballroom

Nicholas M. Clabbers | Kaplan Kirsch & Rockwell  
Catherine M. van Heuven | Kaplan Kirsch & Rockwell

This session provides an introduction both to the workshop and to airport law. Presenters will provide an engaging and not-too-serious introduction on how airport law is different from aviation law, the law governing other transportation modes, or more general municipal law. This session explores the way the federal government (especially the FAA) regulates airports and the activities of airport proprietors, primarily through federal grant agreements. Attendees can expect a discussion the authority of the federal government and local governments with an emphasis on understanding where federal regulation is pervasive, where legal authority is shared, and where there is only limited federal regulatory oversight. It introduces common terms and legal relationships among the various stakeholders and provides background for new attendees at the workshop and attendees experienced in airport management but new to the field of airport law. This session is essential for attendees new to the field.

### GENERAL SESSION

2:30 – 3:45 PM

## SESSION 2: FUNDAMENTALS II – AIRPORT FINANCE

**B** | Waterside Ballroom

Eric T. Smith | Kaplan Kirsch & Rockwell  
Peter J. Kirsch | Kaplan Kirsch & Rockwell

Understanding the permissible sources and uses of funds for airports is one of the foundations of airport law. This session offers an introduction to the unique federal legal constraints and contractual obligations which govern how airports generate revenue and use airport funds. The focus will be on the legal principles and sources of law rather than on financial tools for airport financial decision-making. As a basic session, it will provide the foundation for later Workshop discussion on the financial and business relationships between airport sponsors and their tenants, users and customers.



## GENERAL SESSION

3:45 – 4:45 PM

### SESSION 3: FUNDAMENTALS III - MASTER PLANNING, CAPITAL DEVELOPMENT AND ENVIRONMENTAL APPROVALS



Waterside Ballroom

Catherine M. van Heuven | Kaplan Kirsch & Rockwell  
Peter J. Kirsch | Kaplan Kirsch & Rockwell

---

Master planning and capital development at airports is different from other government facilities and especially different from private sector capital planning. This session will explore the formal process for capital planning, the role of the FAA and the financial implications and the legal guardrails that govern such planning. It will also explain the environmental approval process which affects the timing (and scope) of almost all airport capital projects with a particular focus on changes in federal law that have streamlined required federal approvals.

5:00 – 7:00 PM

### OPENING RECEPTION

## MONDAY, OCTOBER 18

8:00 – 8:30 AM

### REGISTRATION AND CONTINENTAL BREAKFAST

8:30 – 9:00 AM

### WELCOME

**Waterside Ballroom**

Justin Barkowski | American Association of Airport Executives

#### GENERAL SESSION

9:00 – 10:00 AM

### SESSION 4: FUNDAMENTALS IV –KEY GRANT ASSURANCES



**Waterside Ballroom**

Steven L. Osit | Kaplan Kirsch & Rockwell  
Nicholas M. Clabbers | Kaplan Kirsch & Rockwell

Interactions between airports and the FAA can be complex and even contentious if airport lawyers do not understand the basic principles underlying the FAA programs for compliance with airport sponsors' grant assurance obligations. Building on Session 1, the session first addresses the grant assurance obligations that most commonly trigger legal issues – exclusive rights, unjust discrimination, maintaining sponsor's rights and powers, and preserving good title. The session will also explore grant assurance issues relating to use of airport revenue, use of airport land, obligations to maintain consistency with local plans, establishment of rates and charges, and maintenance of the airport layout plan. This session provides practical guidance on how to maintain compliance with grant obligations and how to advise airport management on grant assurance compliance. The presenters will use examples of unique legal issues that the grant obligations place on airport operations and development that could be traps for the uninformed.

#### GENERAL SESSION

10:00 – 11:00 AM

### SESSION 5: FUNDAMENTALS V - AIRPORT LAND USE AND DEVELOPMENT (AERONAUTICAL AND NON-AERONAUTICAL)



**Waterside Ballroom**

Catherine M. van Heuven | Kaplan Kirsch & Rockwell  
Barbara Schalmo | C&S Companies

Airports have become much more than places to land aircraft and handle passengers. As airports increasingly become critical economic hubs for their regions, airport sponsors are looking at their real estate as a valuable (and monetizable) asset that can both generate critical revenue and enhance the role of the airport in the region. This session will discuss the legal issues that airport sponsors must consider in developing real estate for either aeronautical or non-aeronautical purposes and the complex web of contractual, regulatory and statutory requirements that affect airport development projects. It will build upon the discussion in the prior sessions about grant assurances, planning and environmental review.

11:00 – 12:00 PM

**BREAKOUT SESSION**

**SESSION 6: UNDERSTANDING AIRLINE USE AND LEASE AGREEMENTS (BASICS)**

**B** | **Waterside Ballroom**

Eric T. Smith | Kaplan Kirsch & Rockwell  
Sarah E. Wilbanks | Kaplan Kirsch & Rockwell

The negotiating of use and lease agreements with airlines is one of the most important, and difficult, tasks for an airport lawyer. The structure and length of airline leases both continue to evolve. This session explores the basics of strategy for negotiation of use and lease agreements with airlines at commercial airports. Attendees can expect information on the legal parameters under which airport negotiations occur and the strategies airlines and others have used in such negotiations. Panelists share best practices for negotiations and address the key legal issues that airport proprietors face in negotiations.

**BREAKOUT SESSION**

**SESSION 7: LATEST STRATEGIES FOR NEGOTIATIONS WITH AIRLINES AND OTHER USERS (ADVANCED)**

**A** | **Seaport**

David Y. Bannard | Kaplan Kirsch & Rockwell  
Bonnie Ossege | Ricondo & Associates

Airport lawyers already familiar with the basics of airline use and lease agreement negotiations will learn about emerging issues from experts involved in recent negotiations at airports of various sizes and complexity. This session offers an insider's guide to emerging strategies in negotiations, tactics airlines have used, new legal issues being encountered, and problems airport proprietors have addressed. As the airline industry has become more consolidated and, simultaneously, as the legacy and ULCC carriers have competed more aggressively, airlines have become aggressive in negotiation of leases and use agreements. As a result, the option to impose rates by ordinance has become increasingly important as a back-stop for airports and we will discuss recent experience with this tool. This session will help airport lawyers become more adept at negotiations and better able to understand the imperatives which drive airlines in their negotiating strategies.

12:00 – 12:15 PM

**REFRESHMENTS AND NETWORKING BREAK**

**GENERAL SESSION**

12:15 – 1:30 PM

**LUNCH & SESSION 8: IT'S ALL AROUND US - THE LIGHTER SIDE OF AIRPORT LAW**

**A B** | **Waterside Ballroom**

Nicholas M. Clabbers | Kaplan Kirsch & Rockwell, *Moderator*

## BREAKOUT SESSION

**SESSION 9: ADVANCED AIR MOBILITY, NEW TECHNOLOGY AND DRONE REGULATION**

Steven L. Osit | Kaplan Kirsch &amp; Rockwell

Zach Shuman | Woolpert

New and emerging aeronautical technologies have the potential to disrupt the legal structure under which airports operate and their relationship with aeronautical users. Advanced air mobility (or air taxi) technologies and EVTOL (electric vertical takeoff and landing) aircraft could introduce new aviation facilities that could complement, compete with, or interfere with airports and their role in the aviation system. We have already seen how emerging drone technology is changing the aviation system. This session will focus on how these, and other emerging technologies could affect the role of the airport, the relationship between airports sponsors and their users, and the contractual relationships that airport sponsors can, or should, have with these users. Participants will learn about how legal structures are adapting to these new technologies and what legal issues could emerge for airport sponsors.

## BREAKOUT SESSION

**SESSION 10: ENVIRONMENTAL OBLIGATIONS OF AIRPORT OPERATORS (PFAS, CLEAN WATER, SUSTAINABILITY AND RESILIENCE)**Robert W. Randall | Kaplan Kirsch & Rockwell, *Moderator*

Sara V. Mogharabi | Kaplan Kirsch &amp; Rockwell

Airports are large industrial operations with considerable use and exposure to industrial chemicals in connection with airfield operations. Airport lawyers need to be familiar with the regulatory framework for addressing environmental contamination, airport proprietors' potential liability, and emerging issues on control of groundwater and similar contamination. Widespread nationwide attention to the PFAS family of chemicals (required for airport firefighting) has elevated lawyers' concern and the importance of understanding proprietors' obligations in everything from contracting to regulatory compliance and risk prevention. This session delves into best practices for addressing environmental contamination and liability issues, with a focus on the PFAS use and contamination.

2:30 – 3:30 PM

**BREAKOUT SESSION**

## **SESSION 11: DEBT AND BOND FINANCING OF AIRPORT PROJECTS**

**B** | **Waterside Ballroom**

David Y. Bannard | Kaplan Kirsch & Rockwell  
Kevin McPeck | PFM Financial Advisers

Debt and bond financing for airport capital projects is a complex area of the law, requiring familiarity with federal airport, tax and securities law, state and local municipal finance law, and the business and revenues of the airport for which the debt is issued. This session is critical not just for lawyers involved in debt and bond financing but for those involved in any airport development project where either the airport or one of its partners must use traditional financing tools. This session assumes a familiarity with the law applicable to airport finances and, with that background, provides an overview of these complex issues. We will discuss the security and structuring of tax-exempt and taxable bonds for airport projects, general airport revenue bonds (GARBs), special facilities revenue bonds, PFC-backed bonds, variable rate debt, and fixed-rate bonds. We also will discuss the SEC's oversight as well as the federal tax law requirements applicable to both governmental purpose and airport facility private activity bonds, and other legal issues unique to municipal bonds.

**BREAKOUT SESSION**

## **SESSION 12: PLANNING FOR TENANTS IN DISTRESS AND BANKRUPTCY**

**A** | **Seaport**

Eric T. Smith | Kaplan Kirsch & Rockwell  
Erin Locklear | Raleigh Durham Airport Authority

The pandemic had led to considerable bankruptcies in airport-related industries and to a larger number of companies who are facing grave financial distress. Historically, bankruptcy has been used as a standard tool by many airlines when economic downturns adversely affect their business, so it is reasonable to expect that, even with pandemic recovery, further bankruptcies in the industry will occur. This session will help equip airport lawyers with the tools to anticipate the problems that develop when a tenant or other user faces a business crisis or bankruptcy. It will discuss the basic structure of bankruptcy proceedings and actions and planning that airport sponsors can use to anticipate and minimize the adverse financial impact to the airport. The session will address some of the most recent experiences and solutions that airports have used during the pandemic to cooperatively address tenants' financial distress.

3:30 – 3:45 PM

## **REFRESHMENT AND NETWORKING BREAK**

## BREAKOUT SESSION

**SESSION 13: CONCESSIONS/ACDBE****Waterside Ballroom**

David Y. Bannard | Kaplan Kirsch & Rockwell  
Ezra Siegel | EWR Terminal One, LLC

This session explores the role of the airport proprietor in the negotiation, regulation, and oversight of concessions and leases. Even before the pandemic (and certainly accelerated by the pandemic's financial impacts), the financial relationship between airport sponsors and their concessionaires has been changing to reallocate financial risk. This session will address those changes and the most complex and airport-specific legal issues such as contracting, labor, and procurement requirements – which are affected by a web of local, state, and federal law. This session will focus on how airport requirements may be different from those applicable in other local government contexts. We will also touch on the requirements set forth in CARES/CRSSA/ARPA regarding concessions. Participants can expect to learn about proprietor obligations concerning airport concessions disadvantaged business enterprise (ACDBE) regulation, the role of the airport proprietor, and FAA expectations for airport proprietor oversight of these businesses.

## BREAKOUT SESSION

**SESSION 14: UNDERSTANDING CONTRACTING FOR AIP FUNDED PROJECTS****Seaport**

Sarah E. Wilbanks | Kaplan Kirsch & Rockwell  
Slone Isselhard | City of Chicago Department of Law

Airport construction and professional services contracts present unique challenges for airport lawyers. Not only are these contracts complicated because of FAA and other federal requirements, but the multiplicity of stakeholders and the pressures imposed by public contracting requirements complicate the drafting tasks. This session explores the unique features of airport contracts about which lawyers need to be informed and will discuss best practices for documentation of contracts, whether federally funded or not. Participants will learn about common errors and pitfalls in the negotiation and documentation of both federally (AIP) funded and non-federal contracts.

## TUESDAY, OCTOBER 19

8:00 – 8:30 AM

### REGISTRATION AND CONTINENTAL BREAKFAST

#### GENERAL SESSION

8:30 – 9:30 AM

### SESSION 15: WHAT IS HAPPENING ON CAPITOL HILL AND WHY SHOULD WE CARE?



Waterside Ballroom

Peter J. Kirsch | Kaplan Kirsch & Rockwell, *Moderator*  
Brian Bell | House Transportation and Infrastructure Committee  
Bradley P. van Dam | American Association of Airport Executives

This is likely to be the year of infrastructure for the Congress and the Administration. While the need for increased infrastructure funding has seemingly been the almost constant focus of Washington policy debate for several years, the current leadership has shown an interest and willingness to make the political compromises which will make deals on infrastructure investment. The speakers at this session will discuss the current political situation, the outlook for meaningful infrastructure spending and the current state-of-play in Congress. The session will focus on why Congressional action on infrastructure can be important for airports and their lawyers.

#### GENERAL SESSION

9:30 – 10:30 AM

### SESSION 16: UPDATE ON TSA REGULATION



Waterside Ballroom

Francine Kerner | Transportation Security Administration

This workshop's annual presentation from the TSA's Chief Counsel on legal issues in airport security is always a workshop highlight. The first and only TSA Chief Counsel provides an update on current legal issues facing the agency and offers an insider's perspective on how the TSA interacts with local law enforcement, airport staff, and airport counsel. This session provides a frank, off-the-record discussion of legal problems facing airport security.

10:30 – 10:45 AM

### REFRESHMENT AND NETWORKING BREAK

#### GENERAL SESSION

10:45 – 11:45 AM

### SESSION 17: LITIGATING AIRPORT LAW – PARTS 13, 16, 302 AND FEDERAL COURT REVIEW



Waterside Ballroom

W. Eric Pilsk | Kaplan Kirsch & Rockwell  
Scott E. Mitchell | FAA, Airport Law Division

Airport law has its own unique legal enforcement and litigation system that is grounded in FAA administrative procedures for enforcing compliance with grant assurances and in the DOT's unique procedure for resolving disputes between airport sponsors and airlines over rates and charges. This session will provide an overview of the administrative adjudicative processes and will provide an update on recent case law from both administrative decisions and court rulings affecting grant compliance, revenue use, and other key issues in airport law.



11:45 – 1:00 PM

## NETWORKING LUNCH

### GENERAL SESSION

1:00 – 2:00 PM

## SESSION 18: ETHICS: REPRESENTING CLIENTS IN A FISHBOWL

**B** | Waterside Ballroom

Nathaniel H. Hunt | Kaplan Kirsch & Rockwell, *Moderator*  
Panel of Workshop Faculty

Lawyers for public agencies always face competing pressures from elected officials and professional managers and walk a tightrope in fulfilling their ethical obligations. Whether because of state open records and open meeting laws or because of political imperatives, much of a lawyer's job as an airport lawyer is conducted under the glare of public scrutiny. Lawyers who are accustomed to the confidentiality of attorney-client communications often are alarmed by the degree to which the attorney-client relationship in the airport business is a matter of public record. This interactive session explores ways in which lawyers can fulfill their professional obligations without inadvertently creating ethical problems and how lawyers can fulfill public disclosure obligations while maintaining confidentiality in their advice to their public agency clients.

### GENERAL SESSION

2:00 – 3:00 PM

## SESSION 19: LATEST LEGAL AND POLICY DEVELOPMENTS CONCERNING AIRPORT NOISE: SPONSOR OBLIGATIONS AND COMMUNITY RELATIONS

**A** | Waterside Ballroom

W. Eric Pilsk | Kaplan Kirsch & Rockwell  
Mary Ellen Eagan | HMMH

In the last several years, there has been a paradigm shift in the problem of airport noise. Instead of focusing on the airport and its operations, communities increasing are seeing en route noise as the greatest source of annoyance. This session will explore recent administrative developments, including the recently published neighborhood noise study results, and case law that affect how airports address noise and build community support in an often contentious environment. We will also touch on the potential for new supersonic aircraft and their implications for airport noise regulation. Participants will learn from case studies how airports have worked with (or confronted) the FAA and the legal tools that they have used to protect the airport sponsor's legal and political interests.

3:00 – 3:15 PM

## REFRESHMENT AND NETWORKING BREAK

#### GENERAL SESSION

3:15 – 4:15 PM

### SESSION 20: PRIVATE INVESTMENT IN AIRPORT CAPITAL PROJECTS



Waterside Ballroom

Peter J. Kirsch | Kaplan Kirsch & Rockwell  
Suyash S. Raiborde | Kaplan Kirsch & Rockwell

Private investment in airports is nothing new. But increasingly, airport sponsors are looking for private investment in, and financing of, facilities that were traditionally funded with airport bonds and municipal financing tools. While privatization of airports continues to be an extraordinarily rare phenomenon in the United States, the private sector is aggressively seeking investments in specific airport facilities from car rental centers to terminal concourses and from hotels to cargo complexes. This session will explore the legal issues that airport sponsors must confront when considering private investment, including the legal implications of accepting an unsolicited proposal versus pursuing a formal competitive process. The speakers will discuss specific examples of various different models of private investment and their benefits and costs and legal pitfalls.

#### GENERAL SESSION

4:15 – 5:15 PM

### SESSION 21: SAFETY, TORT LIABILITY, AND AGENCY INVESTIGATIONS



Waterside Ballroom

Steven L. Osit | Kaplan Kirsch & Rockwell  
Francesca Rodriguez | Lucid Motors

Operating a safe and secure airport is one of an airport sponsor's most important obligations. Airport lawyers must understand the source of these obligations to ensure regulatory compliance, as well as to protect their clients from liability for airfield and other accidents. This session explores airport lawyers' role in ensuring the safety of the airport and in responding to airfield incidents and accidents, including best practices in navigating safety enforcement and accident investigations conducted by the FAA and NTSB.

# SPEAKERS & MODERATORS

---



## DAVID Y. BANNARD

**Partner | Kaplan Kirsch & Rockwell**  
dbannard@kaplankirsch.com

---

Dave Bannard has more than 25 years of experience in representing airports on a wide variety of matters, including regulatory compliance, airport financings, use and lease agreements and rate-setting ordinances, airline and other tenant bankruptcies, defense of Part 16 actions, and the negotiation of concessions agreements. He regularly counsels airports on compliance with federal grant assurances and development of air service incentive programs, and he is currently advising several airports on negotiation of new use and lease agreements. Dave has represented airport owners in novel public-private partnerships, including negotiating the agreements relating to a start-up of a privately developed passenger terminal, the private development of a terminal for ultra-low cost carriers, and the privatization of a small county-owned airport. He is an experienced bond attorney, having served as bond counsel to airports and other issuers, counsel to borrowers and underwriters and disclosure counsel, as well as issuer's counsel, in many transactions. Dave is also a frequent speaker at airport and aviation conferences on a wide variety of airport-related topics.



## JUSTIN BARKOWSKI

**Vice President, Regulatory Affairs | AAEE**  
justin.barkowski@aaae.org

---

Justin Barkowski is Vice President, Regulatory Affairs for the American Association of Airport Executives. In his role, Justin represents and advocates for AAEE's members before the U.S. Department of Transportation, Federal Aviation Administration, Environmental Protection Agency, and other agencies overseeing the U.S. aviation industry.



## BRIAN BELL

**Counsel | House Transportation and Infrastructure Committee**  
Brian.Bell@mail.house.gov

---

Brian Bell is Counsel for the House Transportation and Infrastructure Subcommittee on Aviation, where he is responsible for advising T&I Committee Chairman Peter DeFazio and Aviation Subcommittee Chairman Rick Larsen on a wide-ranging set of issues regarding civil aviation, including airport infrastructure and operations, disadvantaged business enterprises, environmental issues, consumer issues, and aviation workforce issues, among other things.

Previously, he was the Director of Federal Relations/Legislative Analyst for Jacobs, formerly CH2M, an engineering, design and architecture firm. In this role, he was responsible for tracking Federal legislative and regulatory initiatives related to transportation, infrastructure, energy and environmental sustainability issues and advising the company's senior leadership of how these initiatives affected the firm's policy priorities.

Prior to his work for CH2M, Brian served nearly four years on Capitol Hill, where he worked on an array of legislative issues including transportation, water, energy and appropriations for multiple Members of Congress.



## **NICHOLAS M. CLABBERS**

**Associate | Kaplan Kirsch & Rockwell**  
[nclabbers@kaplankirsch.com](mailto:nclabbers@kaplankirsch.com)

---

Nick Clabbers' practice encompasses a wide range of airport matters. Nick is heavily involved in the Firm's administrative, regulatory, and litigation practices. He has represented numerous airport sponsors in proceedings before the Federal Aviation Administration and courts on matters of grant compliance, environmental reviews, and airport development. He also has experience drafting and negotiating use and lease agreements and airport development agreements on behalf of airport sponsors. Nick also counsels public and private entities on compliance with local, state, and federal environmental law. Previously, Nick served in two different legal positions at the United States Environmental Protection Agency, where he worked on several different matters concerning the Clean Air Act and renewable fuel standards.



## **MARY ELLEN EAGAN**

**President | HMMH**  
[meagan@hmmh.com](mailto:meagan@hmmh.com)

---

As President, CEO, and Chairman of the Board of Directors of HMMH, Mary Ellen is responsible for providing strategic and innovative leadership to achieve long-term goals, development strategies, and policies. Mary Ellen's consulting practice focuses on the environmental impacts of aviation, with a particular emphasis on noise mitigation.



## **NATHANIEL H. HUNT**

**Partner | Kaplan Kirsch & Rockwell**  
[nhunt@kaplankirsch.com](mailto:nhunt@kaplankirsch.com)

---

Nate counsels clients in permitting, regulatory compliance, and litigation under a broad range of federal and state environmental laws – including litigating many Clean Water Act and National Environmental Policy Act (NEPA) cases in federal district and appellate courts. Nate regularly represents airports in environmental litigation. Prior to joining the Firm, Nate served as a senior attorney at the Southern Environmental Law Center where his practice focused on NEPA and Clean Water Act litigation along the Georgia Coast.



## **SLONE ISSEHARD**

**Assistant Corporation Counsel Supervisor | City of Chicago Department of Law**  
[slone.isselhard@cityofchicago.org](mailto:slone.isselhard@cityofchicago.org)

---

Slone Issehard is an Assistant Corporation Counsel Supervisor in the Aviation, Environmental, Regulatory and Contracts Division of the City of Chicago Department of Law, where she devotes her time to transactional and regulatory matters on behalf of the Chicago Department of Aviation. In addition to AIP contracting and other transactional work, Slone assists the City with a broad range of airport legal matters relating to every aspect of the airport from operations to use and lease agreements to safety and security. Prior to joining the Law Department in 2017, Slone worked as a transactional and litigation attorney at the Chicago firm of Chuhak and Tecson, LLC and the Chicago office of Skadden, Arps, Slate, Meagher & Flom after graduating from Northwestern University School of Law in 2007.



## **FRANCINE KERNER**

**Chief Counsel | Transportation Security Administration**

[Francine.Kerner@tsa.dhs.gov](mailto:Francine.Kerner@tsa.dhs.gov)

---

Francine Kerner assumed the position of Chief Counsel at the Transportation Security Administration in January 2002. She advises senior officials on all legal matters relating to protection of the nation's transportation systems.

As TSA's first Chief Counsel, she was responsible for providing legal advice and services in connection with the largest mobilization of a civilian government agency since World War II. This mobilization resulted in the hiring, training, equipping and deploying of more than 60,000 employees to more than 450 locations in less than a year and the execution of a three-year budget in excess of \$16 billion.

As part of TSA's senior management team, she helped lead the effort to secure and successfully restore confidence in civil aviation following the September 11, 2001, attacks, working with senior Bush Administration officials, Congress and stakeholders to enhance security in all modes of transportation. As Chief Counsel, Kerner has built a nationwide legal office, hiring attorneys and support personnel from over 56 government agencies, private firms and corporations.



## **PETER J. KIRSCH**

**Partner | Kaplan Kirsch & Rockwell**

[pkirsch@kaplankirsch.com](mailto:pkirsch@kaplankirsch.com)

---

Peter Kirsch's practice focuses on regulation and development of transportation infrastructure and other public sector projects. Peter represents clients ranging from local governments to the private sector and public interest groups in negotiations and litigation over land use entitlements, the environmental impacts of infrastructure projects, and compliance with federal transportation law and regulations. He litigates cases before administrative agencies, numerous state and federal trial and appellate courts, and the U.S. Supreme Court. He represents airport sponsors and local governments before Congress and federal administrative agencies.

For 30 years, Peter has been involved in the development of airport infrastructure – including many of the new commercial airports in the United States as well as dozens of airport expansions, redevelopment projects, and development of land for non-aeronautical projects. He advises airports on financial matters, regulatory compliance, leasing, land use issues, environmental impacts, and relations with their host communities. He has litigated all of these issues in federal and state trial and appellate courts and in Part 16 proceedings before the FAA.

Increasingly, Peter provides counsel to airports on creative and precedent-setting revenue-generating projects in the development of land and in concession arrangements. Public-private partnerships have become a focus on his practice in recent years, and he has represented both airports and private sector investors in airport management and development projects.

For a wide range of infrastructure projects, Peter advises clients on compliance with federal environmental laws, with a particular focus on the National Environmental Policy Act and on the regulatory strings that come attached to federal funding of transportation infrastructure or use of federal lands.



## **ERIN LOCKLEAR**

**General Counsel | Raleigh-Durham Airport Authority**

[Erin.Locklear@rdu.com](mailto:Erin.Locklear@rdu.com)

---

Erin Locklear is General Counsel for the Raleigh-Durham Airport Authority, which operates the RDU International Airport. In that role, she provides legal advice on matters involving the Airport and the Authority. Her areas of practice include state and federal legal and regulatory compliance, land use, employment, airline and concessions agreements, public art, ground transportation, contracts, and first amendment issues. Erin also manages the procurement, FAA civil rights, business diversity, ADA, insurance, risk management, and safety functions. Erin has been a part of the Airport Authority since 2007.



## **KEVIN MCPECK**

**Director | PFM Financial Advisers**

[mcpeekk@pfm.com](mailto:mcpeekk@pfm.com)

---

Kevin McPeck joined PFM in December 2013 and has been a consultant and advisor to airports since beginning his career in 1997. In separate 8-year stints at nationally recognized airport consulting firms, Kevin was an airport planner and airport financial consultant. As an airport planner, Kevin completed airport master plans for commercial service and general aviation airports and completed national and statewide aviation system plans in such exotic locales as Nicaragua, Peru, and New Jersey. As a feasibility consultant, Kevin assessed the overall feasibility of major capital programs and assisted in the development of plans of finance, airline negotiations, and independent "Reports of the Airport Consultant" related to multi-billion dollar capital programs.

At PFM, Kevin has advised airports on the issuance of over \$7 billion of airport bonds, including \$2.2 billion year-to-date in 2021, backed by general airport revenues, passenger facility charges, and customer facility charges. Kevin has assisted several airport clients as they've drafted new trust indentures in preparation of initial issuances related to major terminal development programs.



## **SCOTT MITCHELL**

**Assistant Chief Counsel | FAA, Airport Law Division**

[Scott.E.Mitchell@faa.gov](mailto:Scott.E.Mitchell@faa.gov)

---

Scott Mitchell is the acting Assistant Chief Counsel for Airport and Environmental Law. Mr. Mitchell's practice focuses on all aspects of FAA's airport and environmental law practice. Prior to FAA, Mr. Mitchell was Of Counsel at the law firm of Gunster Yoakley and Morgan Lewis where he defended clients on a broad array of matters involving federal and state environmental laws. Mr. Mitchell is a cum laude graduate of the University of Florida where he majored in engineering. Following college Mr. Mitchell worked as a chemical engineer for the E. I. du Pont de Nemours & Co., Inc. Mr. Mitchell earned his J.D. *cum laude* from the Georgetown University Law Center where he was an Associate Editor of *The Georgetown Law Journal*.





### **SARA V. MOGHARABI**

**Associate | Kaplan Kirsch & Rockwell**  
smogharabi@kaplankirsch.com

---

Sara Mogharabi has extensive environmental regulatory and litigation experience, with a focus on matters relating to project development, contamination and hazardous wastes, and product stewardship.

Sara has represented clients in the mining, waste, recycling, and energy sectors. She has advised clients on regulatory compliance matters under a broad array of federal environment statutes, including the Resource Conservation and Recovery Act; the Comprehensive Environmental Response, Compensation, and Liability Act; the Clean Water Act; the Clean Air Act; the Endangered Species Act; the Safe Drinking Water Act; and the National Environmental Policy Act. Sara also has expertise in compliance counseling under specific state statutes, such as California's Proposition 65 and state-level product stewardship laws. As part of her regulatory practice, she has represented clients before federal and state agencies.



### **STEVEN L. OSIT**

**Partner | Kaplan Kirsch & Rockwell**  
sosit@kaplankirsch.com

---

Steven Osit represents public entities throughout the United States with respect to the development and operation of airports and rail transit systems. Having previously served multiple posts within the U.S. Department of Transportation, Steven counsels clients on a wide range of federal regulatory matters and the negotiation of complex airport transactions. He frequently represents clients in administrative and judicial litigation arising from regulatory compliance, contract disputes, accident investigations, and the review of federal agency actions and rulemakings. Steven recently served as the Chair of the Federal Bar Association's Transportation Section, and as the Associate Member of the ACI-NA Legal Affairs Committee's Steering Group.



### **BONNIE OSSEGE**

**Vice President | Ricondo & Associates**  
bossege@ricondo.com

---

Ms. Ossege joined Ricondo & Associates, Inc. in 1996, and is a Vice President in the firm's business and financial consulting practice. She has a Bachelor's degree in Accounting from the University of Delaware and an MBA from Concordia University in Montreal.

Throughout her career, Ms. Ossege has assisted airport sponsors with the planning and implementation of their capital development programs including the development of financial feasibility analyses, the negotiation of and development of airline-airport use and lease agreements, development of airline rates and charges, and revenue bond feasibility studies. She has assisted with the development and submittal of PFC Applications and Amendments for all size airports including the development of PFC strategy. For many assignments, she has developed or managed the development of computerized airline rates and charges models, which were designed for implementation and use by airports for the ongoing review of their airline rates and charges. She has assisted airport sponsors with the development of aviation activity forecasts, and evaluated rental car customer facility charge funding strategies.

Ms. Ossege leads Ricondo's efforts to assist AAAE with the planning and execution of the PFC and Rates and Charges workshops. She also serves on the ACI-NA Finance Committee.





## **W. ERIC PILSK**

**Partner | Kaplan Kirsch & Rockwell**

[epilsk@kaplankirsch.com](mailto:epilsk@kaplankirsch.com)

---

For more than 20 years, Eric Pilsk has represented clients in disputes involving public entities, with a particular emphasis on litigating airport, transit, and land use issues. Eric handles cases involving federal aviation laws and regulations, federal preemption, the ICC Termination Act, the National Trails System Act, NEPA, the APA, Native American trust claims, and a wide range of issues regarding land use and constitutional law at the state and federal levels. He has acted as lead trial counsel in trials in state and federal courts and administrative agencies, including contested evidentiary hearings before the FAA in FAR Part 16 proceedings.

Eric's appellate experience includes drafting numerous briefs to state and federal Courts of Appeals and the U.S. Supreme Court, as well as arguing cases in federal Courts of Appeals. In addition to litigation, Eric counsels clients on a range of regulatory and pre-litigation issues, including FAA AIP grant compliance matters, airport expansion projects, and rail corridor access issues.



## **SUYASH S. RAIBORDE**

**Associate | Kaplan Kirsch & Rockwell**

[sraiborde@kaplankirsch.com](mailto:sraiborde@kaplankirsch.com)

---

Suyash Raiborde's practice focuses on project delivery, real estate, and construction matters nationally. His work routinely involves representing both public and private sector entities in the structuring, financing, procurement, contract negotiation, and contract administration of major infrastructure projects, including related transactions. Suyash enjoys working with the many stakeholders across disciplines, learning the unique aspects of each project, and presenting tailored solutions.



## **ROBERT W. RANDALL**

**Partner | Kaplan Kirsch & Rockwell**

[brandall@kaplankirsch.com](mailto:brandall@kaplankirsch.com)

---

Bob Randall has more than 20 years of experience representing and counseling citizens, communities, and advocacy groups on land management and energy development issues in state and federal court litigation, before administrative agencies, and with elected officials.

Bob's career has been at the intersection of public policy and conservation, first as a public interest advocate for resource protection and then as a public servant working towards resource stewardship. He has negotiated interagency agreements with federal agencies; prosecuted federal and state court litigation on behalf of conservation organizations; managed drafting, implementation, and legislative approval of state energy regulations; secured \$36 million to implement Colorado's first-ever Water Plan; managed communications and policy responses to crisis situations; and helped achieve protection of iconic landscapes like the Thompson Divide and the Roan Plateau.



## **J. FRANCESCA RODRIGUEZ**

**Managing Counsel | Lucid Motors**

[FrancescaRodriguez@lucidmotors.com](mailto:FrancescaRodriguez@lucidmotors.com)

Francesca Rodriguez is an in-house attorney at Lucid Motors in Newark, CA, where she serves as Managing Counsel, Regulatory Compliance. In this position, she is responsible for advising on federal regulatory matters affecting Lucid's luxury line of electric vehicles. Prior to Lucid Motors, Francesca was in the Washington, D.C. office of Holland & Knight, and focused her practice on investigations, regulatory advising, litigation, and diversity and inclusion matters. She represented H&K's transportation industry clients in accident investigations conducted by the National Transportation Safety Board (NTSB) and U.S. military services, and advised on transportation regulatory matters, especially concerning aviation, autonomous vehicles, commercial trucking, and pipelines. Francesca also advises and speaks on diversity, equity, and inclusion practices and policies, and serves as the director or co-chair of the diversity and inclusion committees for two bar associations. She previously served as an Assistant General Counsel at the NTSB, was a military attorney in the US Air Force Reserves, and holds commercial pilot and certified flight instructor certificates.



## **BARBARA SCHALMO**

**Associate Director | C&S Companies**

[bschalmo@cscos.com](mailto:bschalmo@cscos.com)

Barbie Schalmo, AICP, leads C&S' Land Use + Economics practice in their national aviation planning group. With a background in city and regional planning and real estate economics, she works with airports to strengthen economic sustainability and community benefit by identifying market-based opportunities and crafting land and economic development strategies. Barbie's areas of expertise include integrative market and economic analyses, strategic real estate positioning, land use planning, stakeholder engagement, regulatory process and development advisory services. Her professional experience includes a broad range of consulting assignments for commercial and general aviation airports, as well as public and private clients outside aviation.



## **ZACH SHUMAN**

**Program Director, Aviation | Woolpert**

[zach.shuman@woolpert.com](mailto:zach.shuman@woolpert.com)

As an Aviation Program Director, Zach manages Woolpert's federal and emerging technology research, specializing in the exploration of Unmanned Aircraft Systems (UAS) applications and Advanced Air Mobility (AAM) for aviation clients. Along with UAS integration for operational efforts, Zach assists clients with navigating their aviation policies, helping them ensure compliance with service guidance, company policy and procedures, and Federal Aviation Administration (FAA) regulations. He develops and verifies procedures for use with new aircraft features and participates in the development of operational and safety procedures and training.

As UAS and AAM emerge as an important new frontier, Zach has kept his finger on the pulse of their growth in the aviation industry. Zach is also the principal investigator on research projects for airports response to UAS and FAA research on UAS application and detection and mitigation programs. In the AAM research space, Zach leads the development of the new vertiport design AC and regularly consults airports and states on planning for this era of aviation.



## **EZRA SIEGEL**

**Manager Commercial Development and Leasing | EWR Terminal One, LLC**

[e.siegel@ewr.munich-airport.com](mailto:e.siegel@ewr.munich-airport.com)

---

Ezra is an airport commercial expert currently responsible for the leasing and development of the concessions program at Newark Liberty International Airport (EWR) Terminal A, as well as the future New Terminal A at EWR.

At EWR, Ezra is managing the leasing process, including market screening, tenant outreach and tender evaluation from a qualitative and financial perspective as well as leading lease negotiations in a very difficult market environment under COVID-19. The Request for Proposals for concessions leases at the EWR New Terminal A was released at the height of the COVID-19 pandemic.

Ezra's background includes a wealth of experience in real estate, commercial leasing, and development, as well as finance and law. Ezra is an attorney licensed in the State of New York and a graduate of Brooklyn Law School.



## **ERIC T. SMITH**

**Partner | Kaplan Kirsch & Rockwell**

[emith@kaplankirsch.com](mailto:emith@kaplankirsch.com)

---

Eric Smith concentrates his practice in the aviation, airport, and aviation-based labor, airport concessions, and bankruptcy arenas. He represents airport owners and operators of all sizes across the U.S., providing legal and practical counsel on a full spectrum of issues that range from drafting large-scale operating agreements, to acquiring federal assistance for obtaining and maintaining air carrier service, to securing federal grants for physical improvements to the airport. Eric is also experienced in labor and employment matters and assists airports in navigating the myriad of issues involving on-airport employment matters.

As an experienced litigator, Eric is well equipped to handle airport-based litigation, whether it is suits brought by airlines, tenants, or property owners. His practice covers regulatory and litigation matters proceedings before the U.S. Department of Transportation, Federal Aviation Administration, and in cases filed in both the state and federal courts. Additionally, Eric has extensive experience structuring and negotiating complex business arrangements, both in the distressed and non-distressed business contexts. He has particular expertise in representing airport operators and aircraft owners and lessees in airline bankruptcies. In recent years, Eric has been deeply involved in all post-9/11 airline bankruptcy cases.



## **BRADLEY VAN DAM**

**Senior Vice President, Government Affairs | AAAE**

[brad.vandam@aaae.org](mailto:brad.vandam@aaae.org)

---

Bradley P. Van Dam is a Senior Vice President for Government Affairs. Van Dam has represented airports before Congress and the administration since he joined the American Association of Airport Executives in 2000.

During his tenure at AAAE, Van Dam has managed the association's FAA reauthorization efforts and developed its financing initiatives. Prior to joining AAAE, Van Dam was a senior legislative aide to Senate Democratic Leader Thomas A. Daschle (D-SD). He advised the Democratic Leader on transportation, defense and foreign policy issues.

Coupled with his tenure on Capitol Hill, Van Dam has more than 20 years of legislative experience in Washington, D.C.



## CATHERINE M. VAN HEUVEN

**Partner | Kaplan Kirsch & Rockwell**  
cvanheuve@kaplankirsch.com

---

Katie van Heuven is an expert on a broad range of environmental and land use issues who specializes in airport and transportation projects. She frequently advises clients on projects involving federal environmental reviews under the National Environmental Policy Act and related local land use regulations.

Katie has extensive experience advising airport sponsors on matters involving compliance with Federal Aviation Administration rules and regulations applicable to planning and environmental review for major airport projects. She provides strategic counsel to numerous airport sponsors on matters related to compliance with federal grant assurances, drafting minimum standards and rules and regulations, and securing FAA approvals related to land acquisition and development. Katie has litigated airport cases in multiple federal courts of appeal.

In addition, Katie has broad experience with projects concerning CERCLA, the Brownfields law, and state voluntary cleanup provisions. She represents and advises clients before various federal agencies and courts, including rulemaking comments and litigation matters, and lobbies members of Congress and senior officials at various federal agencies on behalf of clients regarding land use and natural resources issues.

Katie also has broad public policy experience. She previously served as the senior legislative assistant on environment, energy, and natural resource issues for former U.S. Senator Paul Simon; as a policy analyst for the U.S. Senate Judiciary Committee Constitution Subcommittee; and as a special assistant in the U.S. Department of Justice Office of Legislative Affairs.



## SARAH E. WILBANKS

**Associate | Kaplan Kirsch & Rockwell**  
swilbanks@kaplankirsch.com

---

Sarah Wilbanks concentrates her practice on representing airport clients, which involves advising public and private entities on a wide range of issues that touch on the firm's regulatory, transactional, and litigation practices. She has particular experience negotiating and litigating contract disputes, drafting settlement agreements, advising on federal, state and local regulatory compliance, and conducting internal investigations. She has also been involved in litigation concerning airport operations.

# WORKSHOP STAFF

---



**JUSTIN BARKOWSKI**

Vice President, Regulatory Affairs | American Association of Airport Executives  
[justin.barkowski@aaae.org](mailto:justin.barkowski@aaae.org)

---



**JANET BENNETT**

Director, Outreach & Communications | American Association of Airport Executives  
[janet.bennett@aaae.org](mailto:janet.bennett@aaae.org)

---



**CHRISTINE MONTGOMERY**

Director, Meetings | American Association of Airport Executives  
[christine.montgomery@aaae.org](mailto:christine.montgomery@aaae.org)

---



**JESSICA SEYLLER**

Marketing Director | Kaplan Kirsch & Rockwell  
[jseyller@kaplankirsch.com](mailto:jseyller@kaplankirsch.com)

---

## DINING NEARBY

### WALKING DISTANCE

#### AMERICAN

Canopy Central Bar & Café	975 7th Street SW	202.488.2500	3 minutes
Shake Shack	975 Wharf Street SW	202.869.8345	3 minutes
The Grill	99 Market Square SW	202.916.5996	5 minutes
Toastique	764 Maine Avenue SW	202.484.5200	2 minutes

#### ASIAN

Kaliwa	751 Wharf Street SW	202.516.4739	1 minute
Moon Rabbit	801 Wharf St SW	202.878.8566	1 minute

#### BAR & TAVERN

12 Stories	75 District Square SW	202.894.9700	2 minutes
Brighton SW1	949 Wharf Street SW	202.735.5398	2 minutes
H Bar at Hyatt House	725 Wharf Street SW	202.554.1234	2 minutes
Pearl Street Warehouse	33 Pearl Street SW	202.380.9620	2 minutes
Tiki TNT	1130 Maine Ave SW	540.907.7200	4 minutes
Union Stage	740 Water Street SW	877.987.6487	2 minutes
Whiskey Charlie	975 7th Street SW	202.488.2500	4 minutes

#### CAFÉ

Chopsmith	11 District Square SW	202.554.5400	2 minutes
Grazie Grazie	85 District Square SW	202.216.2999	1 minute
Praline Bakery	965 7TH Street SW	202.559.8377	4 minutes
Twisted Pretzels	1162 Maine Ave SW		5 minutes

#### COASTAL CUISINE

La Vie	88 District Square SW	202.560.5501	2 minutes
--------	-----------------------	--------------	-----------

#### CUBAN

Colada Shop	10 Pearl Street SW	202.932.2980	2 minutes
-------------	--------------------	--------------	-----------

#### DESSERT

Ben & Jerry's Ice Cream	705 Wharf Street SW	202.290.1277	2 minutes
Camp Wharf at the Firepit	101 District Square SW		1 minute
District Doughnut	5 Market Square SW	202.836.4222	4 minutes
Southwest Soda Pop Shop	1142 Maine Avenue SW	202.981.6999	5 minutes

#### DOCK BAR

Cantina Bambina	960 Wharf Street SW		2 minutes
The Watering Hole	850 Wharf St SW	800.424.6835	1 minute

#### IRISH

Kirwan's Irish Pub	749 Wharf Street SW	202.554.3818	1 minute
--------------------	---------------------	--------------	----------

#### ITALIAN

Lupo Marino	40 Pearl Street SW	202.506.1306	2 minutes
Officina by Nicholas Stefanelli	1120 Maine Avenue SW	202.747.5222	5 minutes
Union Pie	990 Wharf Street SW		3 minutes

#### JAPANESE

NaRa-Ya	88 District Square SW	202.301.8145	2 minutes
---------	-----------------------	--------------	-----------

WALKING  
DISTANCE

## LEBANESE

Ilili	100 District Square SW	202.918.7766	1 minute
-------	------------------------	--------------	----------

## MEDITERRANEAN

Falafel Inc	1140 Maine Ave SW	202.488.4983	5 minutes
-------------	-------------------	--------------	-----------

## MEXICAN

Mi Vida	98 District Square SW	202.516.4656	2 minutes
Surfside	33 District Square SW	202.851.4560	1 minute

## SEAFOOD

Hank's Oyster Bar	701 Wharf Street SW	202.817.3055	2 minutes
Rappahannock Oyster Bar	1150 Maine Avenue SW	202.484.0572	4 minutes

## SPANISH

Del Mar de Fabio Trabocchi	791 Wharf Street SW	202.525.1402	1 minute
----------------------------	---------------------	--------------	----------

MORE INFORMATION ABOUT  
**THE WHARF:**





37TH ANNUAL  
A A A E  
**AIRPORT  
LAW**  
**WORKSHOP**  
OCTOBER 17-19, 2021  
WASHINGTON, D.C.



KAPLAN KIRSCH  
ROCKWELL  
projects that keep life moving®